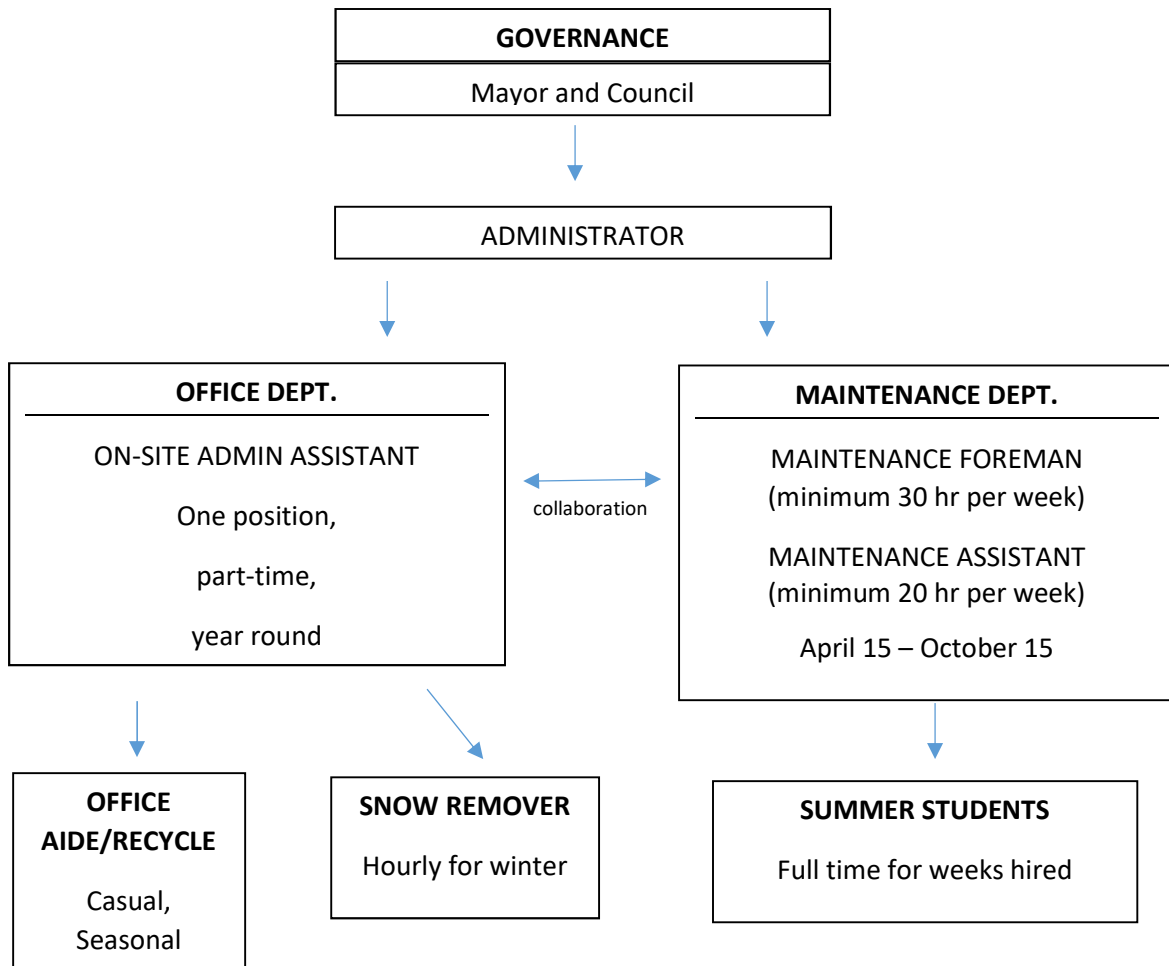


1. ORGANIZATIONAL CHART



2. DEPARTMENTS

The operation of the Village will be organized into two departments:

- The **Office Department** will be responsible for financial, record keeping, development and implementation of policies and bylaws, and community liaison.
- The **Maintenance Department** will be responsible for the upkeep of all grounds (including the village streets, the golf course, the green spaces, beaches, recreational areas such as the playground and beach volleyball area, and the care of trees), all Village owned buildings, and equipment.

3. JOB DESCRIPTIONS

Administrator

- Period of employment: year-round ongoing part-time position
- Hours: part-time flexible scheduled as mutually determined with Council
- Supervisor: Village Council
- Main tasks:
 - Overall supervision of the Administrative Responsibilities under *The Municipalities Act* and as outlined in Bylaw 07-05
 - Liaison with government departments
 - Advisory to Council
 - Payroll and related payroll matters
 - Assessor
 - Tax enforcement
 - Drafting of bylaws
 - Supervision of the on-site coordinators; mentor to the Admin Assistant when required
 - Attendance at Council Meetings

Office Department

Administrative Assistant

- Period of employment: year-round ongoing part-time position
- Hours: part-time flexible scheduling of hours as mutually determined with Council, on average 15 hours per week, which includes a minimum of:
 - One regularly scheduled weekday per week
 - For July and August, regularly scheduled hours on Saturdays as agreed upon by Council
 - Attendance at all Council Meetings
- No holidays will be approved over the May, July, August, and September long weekends when the office is scheduled to be open, or for the May annual meeting.
- Supervisor: Administrator
- Clusters of tasks:
 1. Coordination (part-time) – see chart in Section 4
 2. Accounts and record keeping
 - Issuing of receipts and handling accounts receivable
 3. The Development Officer for the Official Community Plan and Zoning Bylaw of the Resort Village of Mistusinne
 4. Implementing Council's policies
 - Writing letters/memos, making phone calls and posting notices as follow-up to decisions taken at Council meetings.

5. Providing services and information to cottage owners
 - Answering questions; receiving and recording input for Council
 - Arranging and supervising sales of golf passes, boat stickers, Mistusinne souvenirs, and others
 - Producing, copying and mailing out newsletters to cottage owners. Compiling and summarizing surveys to cottage owners
6. Communication – weekly meetings with Maintenance Coordinators April 15 – Oct 15 and reporting to Council
7. Website – update on a timely basis

Office Aide/Recycle

- Period of employment: year-round ongoing hourly position
- Hours: part-time flexible scheduling of hours as mutually determined with Council:
 - May long weekend until September long weekend every Saturday and Sunday, as well as stat Monday's from 9 a.m. – 12 noon
- Supervisor: Administrative Assistant
- Tasks:
 1. Reception in the Community centre when the Administrative Assistant is absent (sale of golf passes, issuance of temporary receipts, etc.)
 2. General clerical at the Community Centre (mail-outs, collating, etc.)
 3. Housekeeping duties in the Community Centre
 4. Pick-up of supplies for the Community Centre (coffee, cleaning supplies, etc.)
 5. Supervision of the Recycling Centre
 6. Other tasks as assigned by the Administrative Assistant
 7. NOTE – questions from the public shall be directed to the Administrative Assistant

Winter Snow Removal

- Period of employment: snowfall months, ongoing part-time position, covering the October 16 – April 14 time period
- Hours: as required, mutually arranged with Administrative Assistant
- Supervisor: Administrative Assistant
- Tasks:
 1. Removal of snow on streets, lots of village buildings and private lots of residents who have paid for the service
 2. Maintenance of snow removal equipment

Maintenance Department

Maintenance Foreman

- Period of employment: typically, April 15 to October 15 (may vary, weather dependant), ongoing
- Number of ongoing positions: one
- Hours: minimum of 30 hours per week; if work permits, up to a maximum of 40 hours per week
- Supervisor: Administrator
- Clusters of tasks:
 1. Coordination and scheduling Maintenance Assistant – see chart in Section 4
 2. Coordination, scheduling, and ensuring supervision of the Summer Student
 3. Equipment maintenance; including
 - Day by day repairs and upkeep, oil changes, fluid level checks, etc.
 - Arranging and facilitating specialized repairs off-site
 4. Building maintenance, including upkeep and repairs to the:
 - Community Centre
 - Maintenance Building and Gathering Place (as per policy) including public washroom
 - Recycling Centre
 5. Mowing – as per the guidelines in policy, including edges of roads, ditches and green spaces
 6. Tree cutting and trimming; including
 - Removal of dead trees, and
 - Trimming only in selected areas as per guidelines in policy
 7. Tree planting including
 - Cooperating with the Friends of Trees Committee in implementing Council's plan for tree planting (as per policy)
 - Mulching (as per policy)
 - Watering trees
 8. Beach and boat launch; including
 - Garbage cans, boat dock
 - Putting out, moving and removing swimming platforms and buoys as required (see Attachment #2 – Swim Platform and Buoy Procedure)
 - Removal of sand from the boat launch
 9. Village water systems
 - Maintaining pumps and wells; maintenance of water truck
 - Reading levels on wells
 - Fall – reading levels on all village septic tanks, blowing out irrigation lines (indicated depth of liquid in tank at the time of the readings)

10. General

- Minor repairs to streets
- Upkeep of the garbage collection bins and surrounding area
- Putting up signs
- Inspection of and repairs to playground, raking of sand, reporting need for new equipment
- Inspection of and repairs to the beach volleyball area
- Monitoring and administering the garbage bins
- Hauling SARCAN recycling to depot
- Other tasks as assigned by Council

11. Golf Course

- Removal of greens tarps in the spring
- Spot seeding, watering, fertilizing and mowing of greens
- Mowing of fairways
- Care of trees, underbrush golf course signage, benches, ball washers, etc.
- Preparation of course for tournaments
- Preparation of golf course budget; ordering of golf course supplies
- Application of tarps in fall

12. Communication

- weekly meetings with Administrative Assistant from April 15 – Oct 15 and reporting to Council at Council Meetings during this time period or as requested by Council

Maintenance Assistant

- Period of employment: typically, April 15 to October 15 (may vary, weather dependant), ongoing
- Number of ongoing positions: one
- Hours: minimum of 20 hours per week
- Supervisor: Maintenance Foreman
- Tasks: as assigned by Maintenance Foreman

Summer Student(s)

- Period of employment: as determined by Council
- Hours: as determined by Council
- Supervisor: the Maintenance Foreman or Maintenance Assistant
- Tasks: as assigned by Maintenance Foreman or Maintenance Assistant

4. ON-SITE COORDINATION

The on-site coordination of the following tasks is the shared responsibility of the Administrative Assistant and the Maintenance Foreman. Council expects that the Administrative Assistant, Maintenance Foreman, and Maintenance Assistant will use a **team approach** to managing many of the Village issues, as per the following chart:

Coordination tasks	Administrative Assistant	Maintenance Coordinators Foreman
Liaison with Council	Attending Council Meetings regularly and reporting at Council	Reporting at Council Meetings from May – September
	Investigating and preparing reports on special situations	Investigating and preparing reports on special situations
	Preparing weekly maintenance updates to Council	
Supervision of staff	Monitoring the time sheet and work of the office aide, reporting to Council	Assigning tasks to the student(s), supervising their work and reporting to Council
Administering the Budget	Preparing the Office Department budget requests, presenting to Council	Preparing the Maintenance Department budget requests, presenting to Council
	Facilitating equipment purchases or lease	
Managing the permit process	Issuing permits to ratepayers pursuant to the Zoning Bylaw or other bylaws	Issuing permits for tree cutting and for heavy haulers
Services to ratepayers	Receiving and replying to ratepayer questions and concerns (reporting to Council)	Arranging and coordinating services to cottage owners (rental of equipment, requests for maintenance services)
	Emergency maintenance issues	
Emergency situations	Administrative Assistant is involved as required	Maintenance Foreman is involved as required

←→ May require collaboration between Departments.

5. HIRING

Hiring for vacant ongoing positions involves the following steps:

- Council determine the prerequisite for the position
- The position is advertised by the Administrator or Administrative Assistant
- A designated committee of mayor and councillors short-lists the applications and conducts the interviews
- The entire Council ratifies the hiring

6. STAFF APPRECIATION

The Council demonstrates their appreciation for the work done by staff in the following manner:

- Annually, the Council invites staff in ongoing positions, along with their special guest, to a staff appreciation dinner.
- Annually, in December, the Council pays an honorarium to those staff members in ongoing positions equivalent to \$20 per year of service, with a minimum of \$40 and a maximum of \$200 per staff member.

7. SUPERVISION AND EVALUATION

SUPERVISION

- The Administrator supervises the work of the Administrative Assistant and Maintenance Foreman
- The Administrative Assistant supervises the work of the Office Aide/Recycle staff
- The Maintenance Foreman supervises the work of the Maintenance Assistant and Summer Student(s)
- Should there be any improvements or changes required by any member of staff, that staff member shall be notified in writing of the specific changes requested

EVALUATION

- The Mayor and Council will provide for the annual completion of an evaluation report on each staff member in an ongoing position (see attachment #1)
 - The Administrative Assistant and Maintenance Foreman will be invited to provide input to the report.
 - The Administrator will draft the report
 - Employees will be evaluated on:
 - The tasks the employee has been assigned from the clusters of tasks in their department
 - Punctuality, time on task, accurate reporting of hours
 - Adherence to Council policies
 - Ethics, honesty, and loyalty to Council

- Working relationship with other employees
- Working relationship with Village residents
- Other items as predetermined with the employee
- Each item will be rated as:
 - Exceeds expectations
 - Meets expectations
 - Does not meet expectations
- For items that “do not meet expectations”, very specific expectations will be restated and a specific time frame established for improving on these expectations, after which a follow-up report will be issued
- Should the follow-up report items continue to not meet expectations, the employee may be considered for termination
- For every report, the employee will view the first-draft of the report and have an opportunity to add the employee’s own comments, in writing, as an addendum to the report.
- A copy of the performance evaluation will be provided to the employee and another copy kept in the employee’s personnel file.

Personnel Evaluation Form

Employee's Name: _____

Position: _____

Background – Length of employment, description of required tasks.

Areas Evaluated	Results	Comments:
	<input type="checkbox"/> Exceeds expectations <input type="checkbox"/> Meets expectations <input type="checkbox"/> Does not meet expectations	
	<input type="checkbox"/> Exceeds expectations <input type="checkbox"/> Meets expectations <input type="checkbox"/> Does not meet expectations	
	<input type="checkbox"/> Exceeds expectations <input type="checkbox"/> Meets expectations <input type="checkbox"/> Does not meet expectations	
	<input type="checkbox"/> Exceeds expectations <input type="checkbox"/> Meets expectations <input type="checkbox"/> Does not meet expectations	
	<input type="checkbox"/> Exceeds expectations <input type="checkbox"/> Meets expectations <input type="checkbox"/> Does not meet expectations	
	<input type="checkbox"/> Exceeds expectations <input type="checkbox"/> Meets expectations <input type="checkbox"/> Does not meet expectations	
	<input type="checkbox"/> Exceeds expectations <input type="checkbox"/> Meets expectations <input type="checkbox"/> Does not meet expectations	
	<input type="checkbox"/> Exceeds expectations <input type="checkbox"/> Meets expectations <input type="checkbox"/> Does not meet expectations	

SWIM PLATFORM AND BUOY PROCEDURE

In the fall (after the September long weekend) disconnect platforms and buoys. Beach the rafts and return buoys to maintenance yard. Pressure wash buoys. Remove old plugs and install new ones. Ballast will have to be installed in the Spring (amount to be determined). Enough ballast will be added to ensure buoys will float upright. Faron Comniuk will provide slag ballast.

Tie off anchor lines with temporary buoys. If lake recedes enough in the fall remove anchors and lines.

In the Spring, after the ice melts, install anchors in locations designated by Council. Installation of anchor lines, platforms and buoys will depend on lake level.

UPDATES:

April 2019 meeting – it was agreed to change above procedure by not attaching floats to anchor lines when the buoys are removed in the fall (due to the ice pulling on the floats and dislodging the anchor lines). Instead the floats should be attached to the anchor lines in the Spring when the ice melts.

March 28, 2020 meeting – it was agreed to change the above procedure by having the rafts removed to the maintenance yard and not leave them on the beach for the winter.